

ANI Innovator Profile

American Organization of Nurse Executives

Interview with Linda Burnes Bolton Dr.PH, RN, FAAN
Board of Directors, American Organization of Nurse Executives
<http://www.aone.org>

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The Alliance for Nursing Informatics (ANI) is a collaboration of organizations that represents more than 5,000 nurse informaticists and brings together 30 distinct nursing informatics groups globally.

Mission: To advance NI leadership, practice, education, policy and research through a unified voice of nursing informatics organizations

Vision: Transform health and health care through nursing informatics and innovation

ANI Innovator Profiles Program

The purpose of this program is to capture an ANI Innovator Profile for each ANI member organization to increase awareness and visibility, and to describe their contribution towards a unified voice for nursing informatics.

ANI Innovator Profile - AONE

The [American Organization of Nurse Executives](#) (AONE) is the national organization of nurses who design, facilitate and manage care. Since 1967, the organization has provided leadership, professional development, advocacy and research to advance nursing practice and patient care, promote nursing leadership excellence and shape public policy for health care. AONE's 48 affiliated state and metropolitan chapters give the organization's initiatives a regional and local presence. AONE is a subsidiary of the [American Hospital Association](#).

AONE Mission: To shape health care through innovative and expert nursing leadership.

AONE serves its members by:

- Providing vision and actions for nursing leadership to meet the health care needs of society.
- Influencing legislation and public policy related to nursing and patient care issues.
- Offering member services that support and enhance the management, leadership, educational and professional development of nursing leaders.
- Facilitating and supporting research and development efforts that advance nursing administration practice and quality patient care.

AONE Interview with Linda Burnes Bolton Dr.PH, RN, FAAN:

1. What is the primary mission of AONE?

Our primary mission is to shape healthcare through innovative and expert nursing leadership. We do that work throughout the 8500 national and international members that are organized into chapter affiliates around the world. AONE believes it can help nurse executives around the world to be better prepared to lead. For that purpose we have created a variety of projects, including nursing executive competencies and as a part of these competencies we believe that nurse executives need to be competent in informatics. We also have a [Nursing Informatics Executive Leader Position Statement](#). This statement speaks to the fact that we believe if there is a Chief Nursing Informatics Officer (CNIO) in an organization that this person must have a reporting relationship with the informatics side as well as the nurse executive side. We have a technology committee within AONE that is charged with working together with other organizations, so we were thrilled to join ANI to be able to gather knowledge, share information and co-create what will help nurses and other health professional to use informatics more widely.

2. What projects is AONE working on to advance informatics and innovation in healthcare?

All aspects of the Future of Nursing Report are important, but within the ANI partnership nurses have the opportunity to be full partners in leadership work. While many institutions have gone forward and put in CIO and CMIO roles, not as many have put forth a CNIO position. Nursing needs to be central to the advancement of informatics, not only because we are the largest healthcare professional group, but because we are the providers that occupy the patient care environment most frequently. We promote full partnership on this recommendation: nurses should be full partners in informatics, not just in the selection process but in the design and evaluation of products. Our second recommendation is around improving the practice environment. Again this is a wonderful opportunity to use the systems knowledge that nursing informatics leaders have to make recommendations about the practice environment. Something as simple as the creation of products to be used across many different healthcare professionals, how you address workflow issues in the design in such a way that, the product usability is maximized. It helps to use nursing informatics to deliver safe, quality care.

3. What value do you see in AONE being an ANI member?

The enhanced alignment of nurse leaders with nurses in the industry is a great idea. The opportunity to learn from each other, to help shape future systems, the identification of synergies among the ANI organizations to advance nursing informatics, all these together makes for strong partnership where every member of ANI has something to give and something to win.

4. In what way(s) is AONE supporting ANI Initiatives e.g. the [ANI Consumer Pledge](#), ANI Comments & Testimony, the Emerging Leader Program, etc?

There are certainly opportunities for ANI and AONE to work together on this. Our mission to shape healthcare through innovative and expert nursing leadership means we must be out there as nurse leaders promoting what is innovative and supporting innovation throughout everything we do. So we have interwoven that through our products and services and we believe that

being a part of ANI will enable us to do this even more, especially in the work that we are doing on the future of patient care delivery. While looking at the consumer being much more a member of the team, eHealth records promotion is certainly something we would be supportive of because it helps consumers to be better prepared and to ask the right questions about their own health. So we see joining with ANI on this and the interdependencies of the 30 nursing groups working together as a way to support and promote this type of innovation.

5. What is AONE's vision for the future of nursing informatics?

We (AONE) are in agreement with the United States Government's strategic plan for HIT, the data will drive the future of healthcare. Therefore nurses must be prepared and have the competencies to continue to play a role in the acquisition and use of data. The role of nurse leaders is so critical and we see nursing informatics to be an essential competency that all nurse leaders must have. So we believe that the HIT strategic plan captures this need and we believe in order to be successful, all nurse leaders and nursing informatics leaders need to support the implementation of that strategic plan and the resources that are embedded within it.

6. Additional Comments

We look forward to working with the other member groups that are a part of ANI and to the work products to be achieved that all the organizations can support, such as the eHealth records, which is a great one. We look forward to working together to achieve our goals.

Biography for Linda Burnes Bolton Dr.PH, RN, FAAN

Linda Burnes Bolton is Vice President for Nursing, Chief Nursing Officer and Director of Nursing Research at Cedars-Sinai Medical Center in Los Angeles. Her research, teaching, and clinical expertise includes: nursing and patient care outcomes, improving organization performance, quality care and cultural diversity within the health professions. She is co-investigator of the regional Collaborative Alliance for Nursing Outcomes research team. Dr. Burnes Bolton is a past president of the American Academy of Nursing and the National Black Nurses Association. She has provided leadership for several state and national programs including service as chair of the National Advisory Committee for Transforming Care at the Bedside, VA Commission on Nursing and vice chair of the Robert Wood Johnson Foundation Initiative on the Future of Nursing at the Institute of Medicine. She is a trustee at Case Western Reserve University and the Robert Wood Johnson Foundation. Dr. Burnes Bolton serves on multiple national and international editorial boards. In 2010 she was elected as the Region 9 representative on the AONE board of directors. She was named one of the top 25 women in health care in 2011 by Modern Healthcare magazine and woman of the year in 2012 by Women in Health Administration. She received her bachelor of science in nursing from Arizona State University, masters in nursing, masters in public health and doctorate in public health from UCLA.

Recorded: July 30, 2012

For full interview recording you can [click here](#) or visit <http://www.allianceni.org/members.asp>